



PAN AFRICA CHRISTIAN UNIVERSITY

BACHELORS OF COMMERCE

END OF TERM EXAMINATION

DEPARTMENT: BUSINESS

COURSE CODE: CFN401

COURSE TITLE: FINANCIAL MODELLING & FORECASTING

ROYSAMBU CAMPUS - DAY

EXAM DATE: MONDAY

TIME: 8.00AM – 11.00AM

INSTRUCTIONS

- This examination script consists of **six (6)** questions.
 - Answer question ONE and ANY other three Questions.
 - Show all your workings
 - Read all questions carefully before attempting.
- Write your **student number** on the answer booklet provided.

QUESTION ONE

The following details of income statement for the year ended 31 December 2023 and 2024 for HATI Company have been provided:

	(Sh'000')	(Sh'000')
Sales	4000	5,000
Cost of sales	1900	2,300
Gross profit	2100	2,700
Expenses	1800	2,500
Net profit	300	200

Required:

- Explain the importance of financial analysis in a manufacturing firm (2marks)
- Conduct a horizontal analysis on sales, cost of sales and expenses on excel spreadsheet (4marks)
- Forecast sales, cost of sales, expenses and hence the profits/loss for 31 December 2025, on excel spreadsheet (4marks)

QUESTION TWO

Using a relevant example, distinguish between the following terms:

- Financial forecasting and financial modeling (3marks)
- A budget and a forecast (3marks)
- Vertical and horizontal analysis (4marks)

QUESTION THREE

- Explain any two benefits of financial forecasting in an agricultural sector (4marks)
- Using relevant examples, describe any two types of financial models (6marks)

QUESTION FOUR

- Using relevant examples, discuss any two types of operational budgets (4marks)
- Citing examples from a manufacturing business, describe three causes of cash flows deficits (6marks)

QUESTION FIVE

Describe the forecasting process citing examples from hospitality sector (10marks)

QUESTION SIX

- Distinguish between sensitivity analysis and scenario analysis (2marks)
- The following financial data for the month of February 2025 for ABC Company has been provided:

	February (Sh'000')	March (Sh'000')
Receipts:		
Cash sales	1,200	
Debtors	800	
Expenditure:		
Purchases of materials	600	
Wages & salaries	500	
Bank interest	120	
Acquisition of computers	275	
Net cash flow	505	

The company projects changes in net cash flows in the month of March within three scenarios: Boom, Stagnation, Decline as follows:

Boom -	Cash sales increase by 5%, Purchases increase by 4%
Stagnation -	Cash sales increase by 1%, Purchases decrease by 3%
Decline -	Cash sales decrease by 7%, Purchases decrease by 2%

Required:

Project the net cash flows for the month of March under each scenario, on an excel spreadsheet (6marks)