



PAN AFRICA CHRISTIAN UNIVERSITY

SCHOOL OF LEADERSHIP, BUSINESS AND TECHNOLOGY

END OF SEMESTER EXAMINATION FOR THE DEGREE OF

MASTER OF ARTS IN LEADERSHIP

MAY-AUGUST 2019

CAMPUS: ROYSAMBU

DEPARTMENT: LEADERSHIP AND GOVERNANCE

COURSE CODE: MAL606

COURSE TITLE: LEADERSHIP IN EDUCATIONAL ORGANIZATION

EXAM DATE: TUESDAY 6TH AUGUST 2019

DURATION: 3 HOURS

TIME: 7:00PM-12:00AM

MODE: ONLINE

INSTRUCTIONS

- Read the instructions and questions carefully before you write the answers.
- This paper contains **five (5)** questions.
- Answer Question **ONE** and any other **ONE** question
- *ALL PAC University's examination rules and regulations apply*

SECTION A

Question one [Compulsory]

You have been appointed the director of Mataa community education place. After three months you identify lack of sufficient infrastructure as a hindrance to the growth of the centre. You invite the board of management and present this as an issue to be attended to in the first year.

- a) Identify and discuss the skills you will use to present this case while taking care that you enhance collaborative action by the board and community for this project (5 marks)
- b) Describe five leadership actions you will use to enhance the effectiveness of this project (5 Marks)

SECTION B: Answer any ONE question

2. Transformational leadership is one of the ways of influencing organizational effectiveness. Describe how you would use this in an educational setting you know **(10 Marks)**

3. You have been appointed a consultant for Zam Zam education institute, which until recently had glaring challenges with management of resources. Describe five accountability structures you would establish for sustaining effective leadership in the organization. **(10 Marks)**

4. Many universities across the globe are facing a downturn. A leading consultant has emphasized that universities have failed to pay attention to their environment and lack of strategic thinking. Discuss the importance of strategy and strategic planning in leading and managing university institutions **(10 marks)**.