PAN AFRICA CHRISTIAN UNIVERSITY

SCHOOL OF LEADERSHIP, BUSINESS & TECHNOLOGY

END OF SEMESTER EXAMINATION FOR DIPLOMA

IN LEADERSHIP

MAY-AUGUST 2019 SEMESTER

CAMPUS: ROYSAMBU

DEPARTMENT: LEADERSHIP AND GOVERNANCE

COURSE CODE: DLM112

COURSE TITLE: ENTERPRISE RISK MANAGEMENT

EXAM DATE: TUESDAY 6th AUGUST 2019

DURATION: 2 HOURS

TIME: 9:00AM-11:00AM

INSTRUCTIONS

- Read the instructions and questions carefully before you write the answers.
- Write your **STUDENT NUMBER** in the Answer Booklet given
- *Write clearly and legibly.*
- This exam script consists of **two (2)** sections
- Answer **ALL questions** in **Section A** and ANY other **THREE** Questions from **Section B**
- *ALL PAC University's examination rules and regulations apply*

SECTION A: ANSWER ALL QUESTIONS FROM THIS SECTION

1. a) Define the following terms as used in enterprise risk management.
   i) Enterprise (2 marks)
   ii) Risk (2 marks)
   iii) Risk appetite (2 marks)

   b). Name and explain two types of business risks (4 marks)

2. (a) State and explain two methods that can be used to identifying risks in organizations (4 marks)

   (b) Identify and briefly explain three core enterprise risk management competencies (6 marks)

3. (a) State and briefly explain three components of enterprise risk management framework (6 Marks).

   (b) State two roles of management boards in enterprise risk management (2 marks)

(c) Name two organizational drivers that can assist an institution in improving the effectiveness of its risk management strategies (2 marks)

SECTION B: ANSWER ANY THREE QUESTIONS FROM THIS SECTION

4. (a) Define theory (1 mark)

   (b) State and explain in detail the relational theory of risk management (9 Marks).

5. Name and describe five areas that an organization should focus on in order to build a positive enterprise risk management culture (10 Marks).

6. Identify and explain five types of risks that Pan Africa Christian University can be exposed to (10 marks)

7. Name and explain five causes of business risks (10 marks)

8. Name and explain in detail the five risk assessment processes (10 marks)