PAN AFRICAN CHRISTIAN UNIVERSITY

UNIVERSITY EXAMINATIONS 2025/2026

SECOND SEMESTER EXAMINATION FOR THE DEGREE OF BACHELOR OF ARTS IN COMMUNITY DEVELOPMENT STUDIES

CDC 319/ DCS 112: PROJECT MANAGEMENT

Date: 28/07/2026 **Time: 2 HOURS**

Instructions:

This paper consists of **FOUR** questions.

Answer any **THREE** questions

Each question carries 20 marks.

Question 1

Conflicts are inevitable in a project. However, the role of project managers in addressing conflicts is critical in determining the outcome of conflicts. With relevant examples;

a) Distinguish **FIVE** differences between constructive and destructive conflicts (10 Marks)

b) Discuss any **FIVE** causes of destructive conflicts and provide the role of a project manager in addressing each of the causes identified (10 marks)

Question 2

a) The success of project is by magnitude determined by the effective alignment of projects to project management theories. With examples, discuss any **TWO** project management theories (10 Marks)

b) With examples in a project of your choice, discuss any **FIVE** biblical perspectives on project management (10 Marks)

Question 3

a) While providing examples, discuss any **FIVE** characteristics of successful projects (10 Marks)

b) A project proposal is a key document in soliciting for buy-in and funding from potential donors and the government. Highlight and discuss **FIVE** components of a project proposal. (10 marks)

Question 4

a) A donor has provided funding for a youth empowerment project, but after one year the project is behind schedule and over budget. As a project consultant, analyze **FIVE** possible causes of the problem and recommend corrective actions. (10 Marks)

b) Using a project of your choice, discuss any **FIVE** sustainability strategies that should be incorporated during project planning and implementation (10 Marks)