



**PAN AFRICA CHRISTIAN UNIVERSITY**

**END OF SEMESTER EXAMINATION FOR THE DEGREE OF  
MASTER OF ARTS IN LEADERSHIP**

**MAY – AUGUST 2017**

**CAMPUS: ROYSAMBU**

**DEPARTMENT: LEADERSHIP AND GOVERNANCE**

**COURSE CODE: MAL606**

**COURSE TITLE: LEADERSHIP IN EDUCATIONAL ORGANIZATIONS**

**EXAM DATE: SATURDAY 29<sup>th</sup> JULY 2017-TUESDAY 1<sup>st</sup> AUGUST 2017**

**INSTRUCTIONS**

- Read the instructions and questions carefully before you write the answers.
- ANSWER **question ONE** and **any other ONE** question

## **SECTION 1 (Compulsory)**

### **QUESTION ONE**

The Ministry of Education Science and Technology is in the process of building capacity for head teachers in order to ensure sound approaches to school management. You have been approached to give a key note address on how substantive theories of leadership apply to educational contexts. Discuss the key points you would emphasize in your speech. (10 Marks)

## **SECTION 2 (Answer ONLY ONE Question from this section)**

### **QUESTION TWO**

Due to the prevalent strikes in Schools, the President has appointed a Task-force to evaluate the effectiveness of leadership styles in schools and has invited interested parties to submit memoranda to this Task-force. As a leadership student, what would you advice the Task-force to do? (10 Marks)

### **QUESTION THREE**

You are the Chairperson of County Education Board of your home County. The Secondary School Boards have completed their terms and new members have to be vetted for appointment to these boards. A key consideration for the position of the Board of Management Chairpersons is the ability to develop and guide vision, develop and entrench a positive culture, develop collaborations and solve problems. Discuss the personal skills that the prospective candidates should possess in order to fulfill this mandate. (10 Marks)

### **QUESTION FOUR**

As the Deputy Commissioner of Mambo Magumu Sub-County, you have been receiving reports that the students from ChiniyaMaji Boys High School have had frequent clashes with the local community. Accompanied by the Sub-County Security Committee, you are attending a meeting at the Mambo Magumu Stadium where both the students and the ChiniyaMaji Community are gathered to address the sour relationship between the School and the Community. As the Chair of the Security Committee you decided to analyze the interaction of leadership and school culture, and the nature of an effective school community. Discuss the elements of your speech that you believe would appeal to both the students and the community. (10 Marks).

