



PAN AFRICA CHRISTIAN UNIVERSITY

SCHOOL OF LEADERSHIP, BUSINESS AND TECHNOLOGY

END OF SEMESTER EXAMINATION FOR THE DEGREE OF

MASTERS OF ARTS IN LEADERSHIP

MAY-AUGUST 2018

CAMPUS: ROYSAMBU & VALLEY ROAD

DEPARTMENT: LEADERSHIP

COURSE CODE: MAL606

COURSE TITLE: LEADERSHIP IN EDUCATIONAL ORGANIZATIONS

EXAM DATE: FRIDAY 3RD AUGUST 2018

DURATION: 2 hours

MODE: ONLINE

INSTRUCTIONS

- Read all questions carefully.
- ANSWER **QUESTION ONE** AND ANY OTHER **ONE** QUESTION(**20 Marks**)

SECTION A

Question one [Compulsory]

You have been appointed the director of Kishimoni community education centre. After three months you identify lack of safe water as a great hindrance to the growth of the centre. You invite the board of management and present this as an issue to be attended to in the first year.

- a) Identify and discuss the skills you will use to present this case while taking care that you enhance collaborative action by the board and community for this project (5 marks)
- b) Describe five leadership actions you will use to enhance the effectiveness of this project (5 Marks)

SECTION B: Answer any ONE question

Servant leadership is praised as one of the most effective ways of influencing organizational effectiveness. Describe how you would use this approach within an educational setting you know **(10 Marks)**

You have been appointed as a consultant for ZamZam education institute, that has recently had glaring challenges with management of resources. Describe five accountability structures you would seek to establish for sustaining effective leadership in the organization. **(10 Marks)**

Many universities across the globe are facing a downturn. A leading consultant emphasized that this was largely the result of leaders not paying attention to their environment and thus lack of strategic thinking. Discuss the importance of strategy and strategic planning in leading and managing universities as education institutions **(10 marks)**.